

January 19, 2021

President-Elect Joe Biden  
Biden Transition Office  
1401 Constitution Avenue,  
N.W. Washington, D.C., 20230

**RE: Deploy Federal Resources alongside Hospitals and Community Pharmacies to Vaccinate Americans**

Dear President-Elect Joe Biden:

In order to meet your goal of vaccinating 100 million people during your first 100 days in office, the undersigned health systems and healthcare organizations urge you take immediate steps, upon your inauguration, to activate federal resources, including the Department of Defense (DoD), the Department of Veterans Affairs (VA) the Public Health Service Commissioned Corps (USPHS), and the Federal Emergency Management Agency (FEMA) to operate mass vaccination sites across the country, to supplement vaccination efforts already underway at hospitals and community pharmacies.

Our nation's public health infrastructure is falling short in its ability to rapidly vaccinate Americans against COVID-19. Many hospitals are overwhelmed treating critically ill patients and do not have sufficient resources to administer vaccinations at the unprecedented scale this pandemic requires. Yet, federal and state governments have failed to develop adequate mechanisms to ensure all Americans can receive lifesaving vaccinations.

We applaud the government's decision to expand the vaccinator workforce by utilizing community pharmacies across the country to offer vaccinations, but states lack sufficient public health staff and resources while funding appropriated to support vaccine distribution has yet to reach the states. A multipronged approach is necessary.

The slow ramp up in vaccinations has demonstrated that using federal organizations to operate mass vaccination sites operating around the clock, in addition to vaccination efforts at hospitals and community pharmacies, will be necessary to ensure that any American who wants the vaccine can get it, as soon as doses become available. The decision to release all vaccine doses for immediate administration makes this need even more acute.

We further urge you to expand the vaccinator workforce by utilizing the millions of students in pharmacy, nursing, and medicine and retired healthcare workers who are trained and willing to volunteer to support our nation's most important vaccination effort in a generation.

We can meet your goal of vaccinating 100 million people in 100 days if the efforts of our nation's hospitals and pharmacies are supplemented by the unmatched resources of the federal government, including using the DoD, VA, USPHS, and FEMA to operate mass vaccination sites across the country.

Sincerely,

ASHP (American Society of Health-System  
Pharmacists)  
American Academy of Neurology  
American Association of Neurological Surgeons  
Congress of Neurological Surgeons  
Alabama Society of Health-System Pharmacists  
Arizona Pharmacists Association

Arkansas Association of Health-System Pharmacists  
Avera Health  
Baptist Health  
Bon Secours Mercy Health  
California Society of Health-System Pharmacists  
Colegio de Farmaceuticos de Puerto Rico  
Colorado Pharmacists Society

Cone Health  
Florida Society of Health-System Pharmacists  
Georgia Society of Health-System Pharmacists  
Hawaii Pharmacists Association  
Henry Ford Health System  
Idaho Society of Health-System Pharmacists  
Illinois Council of Health-System Pharmacists  
Indiana Pharmacists Association  
Kansas Council of Health-System Pharmacists  
Kentucky Society of Health-System Pharmacists  
Lee Health  
Legacy Health  
Louisiana Society of Health-System Pharmacists  
Maryland Society of Health-System Pharmacists  
Massachusetts Society of Health-System  
Pharmacists  
MedStar Health  
Methodist Health System  
Michigan Society of Health-System Pharmacists  
Minnesota Society of Health-System Pharmacists  
Mississippi Society of Health-System Pharmacists

Missouri Society of Health-System Pharmacists  
Nevada Society of Health-System Pharmacists  
New Jersey Society of Health-System Pharmacists  
New Mexico Society of Health-System Pharmacists  
New York State Council of Health-System  
Pharmacists  
North Carolina Association of Pharmacists, Health-  
System Practice Forum  
North Dakota Society of Health-System Pharmacists  
Ohio Society of Health-System Pharmacists  
Oregon Society of Health-System Pharmacists  
OSF Healthcare  
Pennsylvania Society of Health-System Pharmacists  
Providence St. Joseph Health  
South Dakota Society of Health-System Pharmacists  
Tennessee Pharmacists Association  
UnityPoint Health  
UVA Health  
Vidant Health  
Virginia Mason Medical Center  
Virginia Society of Health-System Pharmacists